

Row Ref	STRATEGIC & CORPORATE SERVICES							
	Appendix 3 - CAPITAL INVESTMENT PLANS 2017-18 TO 2019-20 BY FUNDING							
			Three Year Budget £'000		Cash Limits			
					2017-18 £'000	2018-19 £'000	2019-20 £'000	
	Rolling Programmes	Description of Project						
1	Corporate Property Strategic Capital*	Costs associated with delivering the capital programme	9,180		3,060	3,060	3,060	
2	<i>Disposal Costs</i>	Costs of disposing of surplus property	1,950		650	650	650	
3	<i>Modernisation of Assets</i>	Maintaining KCC estates	8,000		3,000	2,000	3,000	
4	<b>Total Rolling Programmes</b>		<b>19,130</b>		<b>6,710</b>	<b>5,710</b>	<b>6,710</b>	
			Total Cost of Scheme £'000	Prior Years Spend £'000	Cash Limits			
					2017-18 £'000	2018-19 £'000	2019-20 £'000	Later Years £'000
	Individual Projects	Description of Project						
5	<i>Property Investment &amp; Acquisition Fund</i>	To fund strategic acquisitions of land and property	10,375	7,079	3,296			
6	Innovative Schemes Fund	To fund innovative and reactive projects emerging through the year	278	218	60			
7	LIVE Margate	Replace empty and poorly managed housing in Margate with high quality and well managed family housing to regenerate the area	10,038	4,011	993	3,203	331	1,500
8	<i>Rendezvous Hotel</i>	<i>Part of the Regeneration aspirations for Margate</i>	15,750			15,750		
9	<i>Dover Discovery Centre</i>	<i>Refurbishment to make the building fit for purpose</i>	4,306		4,306			
10	Invicta Car Park	To carry out structural repairs, protection & remedial works to extend the useful life of the structure	1,000		1,000			
11	Business Intelligence Tool	Implementation of a new Business Analytics tool for use as a Social Care Case Management system	1,047		1,047			
12	<b>Total Individual Projects</b>		<b>42,794</b>	<b>11,308</b>	<b>10,702</b>	<b>18,953</b>	<b>331</b>	<b>1,500</b>
13	<b>Directorate Total</b>		<b>61,924</b>	<b>11,308</b>	<b>17,412</b>	<b>24,663</b>	<b>7,041</b>	<b>1,500</b>

\* Estimated allocations have been included for 2017-18, 2018-19, and 2019-20.

*Italic font:* these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

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	Total Cost of Scheme	Prior Years Spend	Cash Limits				
	£'000	£'000	2017-18	2018-19	2019-20	Later Years	
Funded by:	£'000	£'000	£'000	£'000	£'000	£'000	
Borrowing	19,913	3,973	7,406	5,203	3,331		
Grants	14,930		3,060	8,810	3,060		
Developer Contributions	0						
Other External Funding	10,085	85		10,000			
Revenue and Renewals	-41	-41					
Capital Receipts	16,930	7,244	6,886	650	650	1,500	
Recycling of Loan Repayments	107	47	60				
<b>Total:</b>	<b>61,924</b>	<b>11,308</b>	<b>17,412</b>	<b>24,663</b>	<b>7,041</b>	<b>1,500</b>	

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Appendix 3 - CAPITAL INVESTMENT PLANS 2017-18 TO 2019-20 BY FUNDING												
		2017-20 Funded By:										
		Three Year Budget	Borrowing	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2017-20		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>ROLLING PROGRAMMES</b>												
1	Corporate Property Strategic Capital*	9,180		9,180						9,180		
2	<i>Disposal Costs</i>	1,950						1,950		1,950		
3	<i>Modernisation of Assets</i>	8,000	7,500					500		8,000		
4	<b>Total Rolling Programmes</b>	<b>19,130</b>	<b>7,500</b>	<b>9,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,450</b>	<b>0</b>	<b>19,130</b>		
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2017-20	Later Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>INDIVIDUAL PROJECTS</b>												
5	<i>Property Investment &amp; Acquisition Fund</i>	10,375	7,079						3,296		3,296	
6	Innovative Schemes Fund	278	218							60	60	
7	LIVE Margate	10,038	4,011	4,527							4,527	1,500
8	<i>Rendezvous Hotel</i>	15,750	0		5,750		10,000				15,750	
9	<i>Dover Discovery Centre</i>	4,306	0	1,866				2,440			4,306	
10	Invicta Car Park	1,000	0	1,000							1,000	
11	Business Intelligence Tool	1,047	0	1,047							1,047	
12	<b>Total Individual Projects</b>	<b>42,794</b>	<b>11,308</b>	<b>8,440</b>	<b>5,750</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>5,736</b>	<b>60</b>	<b>29,986</b>	<b>1,500</b>
13	<b>TOTAL CASH LIMIT</b>	<b>61,924</b>	<b>11,308</b>	<b>15,940</b>	<b>14,930</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>8,186</b>	<b>60</b>	<b>49,116</b>	<b>1,500</b>
<p>* Estimated allocations have been included for 2017-18, 2018-19, and 2019-20.  <i>Italic font:</i> these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.</p>												